Committee: Policy and Resources	Date: 4 May 2017
Subject: Appointment of Sub Committees, Working Parties and Representatives On Other Committees	Public
Report of: Town Clerk	For Decision

Summary

- 1. The appointment, composition and terms of reference of the Policy and Resources Committee's sub-committees and working parties are considered annually, together with the appointment of its representatives on other City Corporation Committees. The opportunity is also taken to review the frequency of the Committee's meetings.
- 2. The Policy Committee now appoints six sub-committees:-
 - Courts Sub-Committee
 - Members' Privileges Sub-Committee;
 - Outside Bodies Sub-Committee;
 - Projects Sub-Committee;
 - Public Relations and Economic Development Sub-Committee; and
 - Resource Allocation Sub-Committee;
- 3. The Committee has four working parties covering the areas of hospitality, ceremonial, the cultural hub and the One Safe City Programme Working Party. It also appoints representatives to serve on other City Corporation committees and sub-committees.
- 4. For ease of reference, details of the composition and terms of reference of the Committees sub-committees and working parties are set out in the Appendix to this report together with the details of the representatives appointed to serve elsewhere.

Recommendations

- 5. It is recommended that:
 - a) consideration be given to the appointment, composition and terms of reference of the following sub-committees and working parties for the ensuing year:-
 - Courts Sub-Committee (1 vacancy)
 - Members' Privileges Sub-Committee
 - Outside Bodies Sub-Committee (3 vacancies. This is open to all Members of the Court)
 - Projects Sub-Committee (4 vacancies)
 - Public Relations and Economic Development Sub-Committee (5 vacancies)
 - Resource Allocation Sub-Committee (6 vacancies)

- Ceremonial Working Party
- Cultural Hub Working Party (4 vacancies)
- Hospitality Working Party
- One Safe City Programme Working Party
- b) in the interest of providing an element of continuity the Court appointments on the Outside Bodies Sub-Committee be on the basis of a three year term (staggered between the appointees);
- c) a Chairman and Deputy Chairman of the Projects Sub-Committee be appointed;
- d) 8 Members be appointed to serve on the Investment Committee (see Section N of Appendix for 2016 nominations);
- e) one Member be appointed to represent the Committee on each of the following:-
 - Audit and Risk Management Committee
 - Barbican Centre Board
 - Education Board (this is open to all Members of the Court)
 - Freedom Applications Committee
 - Local Development Framework Reference Sub (Planning) Committee

(see Section M of the Appendix for 2016 appointments)

- e) three Members appointed to represent the Committee on the Corporate Asset Sub-Committee (see Section L of the Appendix for 2016 appointments).
- f) representatives be appointed for informal consultation with the Court of Aldermen and the Finance Committee on Mayoralty and Shrievalty Allowances (see Section K of the Appendix for 2016 appointments); and
- g) Members consider whether any change is required to the frequency of the Committee's meetings.

Main Report

Background

- 1. This report considers the appointment, terms of reference and composition of the Policy and Resources Committee's sub-committees and working parties. It also sets out details of the representatives the Committee is requested to appoint to serve on other City Corporation bodies.
- 2. The Committee is also required to review the frequency of its meetings. It usually meets on a monthly basis (with the exception of the Summer and Easter recess periods). No meetings were cancelled last year and meeting on a monthly basis is working well.

Current Position

- 3. There are a number of specific areas of the Committee's work which require greater focus and for which it has created a sub-committees, namely:-
 - The City's Courts
 - Members' Privileges
 - Outside Bodies
 - Project Management
 - Public Relations and Economic Development
 - Resource Allocation
- 4. It was previously agreed that the Chairman and a Deputy Chairman of the Grand Committee should serve in an ex-officio capacity on all the Committee's Sub-Committees. However, since the appointment of three deputies service on four of the sub-committees have been shared between them with all three deputies serving on the Resource Allocation and the Public Relations and Economic Development Sub-Committees. The Policy Committee recently agreed to alter the status of these appointments by appointing one Deputy Chairman and two Vice Chairmen of the Committee. It is not anticipated that the arrangements for serving on the Sub-Committee will change as a result.
- 5. The Committee is now responsible for the City Courts. Given that activity in this area will increase over the next five years particularly with the extensive refurbishment works planned for the Central Criminal Court a Sub-Committee was created for a period of five years to oversee matters.
- 6. The Committee now has four working parties covering hospitality, ceremonial, the cultural hub and the One Safe City Programme. Work on hospitality, ceremonial and the cultural hub is on-going. The One Safe City Programme which covers the Ring of Steel, Safer Communities and Joint Contact and Control Room and a number of smaller associated projects is jointly run by the City Corporation and the City of London Police. A new working party was created to oversee the management of the Programme last
- 7. Each of the Committee's proposed sub-committees, working parties and the appointments to other committees are considered in turn below. Details of their terms of reference and proposed composition are set out in the Appendix to this report.

Courts Sub-Committee

8. This Sub-Committee has been created for a period of five years to be responsible for the oversight of the management of all matters relating to the Central Criminal Court, the City of London Magistrates' Court and the Mayor's and City of London Court (excluding the appointment of the Secondary and Under Sheriff and matters relating to the Shrievalty and in so far as they concern the City of London Corporation). In terms of places on the Sub-Committee, in addition to the Chairman and the Deputy Chairman, one further place is filled by this Committee and four are appointed by the Court of Common Council for a term of four years. There is **one** vacancy on this Sub-Committee which the Grand Committee needs to fill.

Members' Privileges Sub-Committee

9. The Members' Privileges Sub-Committee focuses on Members' privileges (but not those relating to City Hospitality which are dealt with by the Hospitality Working Party); Members' facilities (excluding Guildhall Club as this is dealt with by its own dedicated committee) and Member development and training. This Sub-Committee is chaired by the Chief Commoner and can report directly to the Court of Common Council. Vacancies on this Sub-Committee are appointed by the Court. See Appendix for the full composition.

Outside Bodies Sub-Committee

10. This Sub-Committee was created to oversee the City Corporation's Outside Bodies Scheme on behalf of the Committee. Its primary purpose is to keep under review, on a more regular basis, the City Corporation's policy and protocol towards outside bodies to ensure that they remain fit for purpose. In addition to the Chairman and a Deputy or Vice Chairman, three places are filled by this Committee (but not necessarily from Members of the Committee) and three are appointed by the Court of Common Council on an annual basis. However in the interest of providing an element of continuity it is suggested that the Court appointments are made on the basis of a three year term (staggered between the appointees). The **Three** places to be filled this day will continue to be on an annual basis.

Projects Sub-Committee

11. This Sub-Committee provides additional scrutiny, oversight and challenge for the management of major projects and programmes on behalf of the Policy and Resources Committee. The Chairman and Deputy Chairman of the Sub-Committee are appointed by the Grand Committee. There are **four** vacancies on this Sub-Committee to which the Grand Committee is asked to appoint.

Public Relations and Economic Development Sub-Committee (PR/ED Sub)

12. This Sub-Committee focuses on all matters relating to the City Corporation's Economic Development, Public Relations, Public Affairs and Communication activities, including any related plans, policies and strategies. There are **five** vacancies on this Sub-Committee to which the Grand Committee is asked to appoint.

Resource Allocation Sub-Committee (RA Sub)

13. Determining resource allocation in accordance with the City Corporation's strategies is undertaken on behalf of the Committee by the RA Sub. Earlier this year, as part of the recent review of the city Corporation's grant giving activities, the Committee agreed to the Sub-Committee being responsible for:-

- setting the annual quantum for each City's Cash and City Fund grants programme (including for City's Cash funded open spaces grants);and
- considering the annual performance reports for all grants programmes from the Finance Committee.

The Resource Allocation Sub-Committee also performs the role of a Reference Sub-Committee, in that it considers and makes recommendations on matters referred to it by the Grand Committee. Its constitution is determined by the Court. There are **six** vacancies on this Sub-Committee to which the Grand Committee is asked to appoint.

Ceremonial Working Party

14. The Ceremonial Working Party was established for a limited period in 2016 to review the City Corporation's ceremonial protocols and practices and to update and consolidate the *Ceremonials* Book. There are no vacancies to be filled on the Working Party.

Cultural Hub Working Party

15. The Cultural Hub Working Party was established in 2013 to oversee the development of a cultural hub in the Barbican area to coordinate improvements to the street scene, links to future transport infrastructure developments, and increased collaboration between the cultural institutions in and around that area. There are **four** vacancies on the Working Party.

Hospitality Working Party (HWP)

16. The HWP is chaired by the Chief Commoner and reports directly to the Court of Common Council. It is responsible for considering and making recommendations on City Corporation hospitality and on the applications for the use of Great Hall. Applications for the use other venues within Guildhall are determined by the Remembrancer in consultation with Chief Commoner. Vacancies on this Working Party are appointed by the Court. See Appendix for the full composition.

One Safe City Programme Working Party (OSCPWP)

17. As mentioned above, the OSCPWP focusses on the management the One Safe City Programme. It covers various projects which sit within three overarching projects for enhancing the Ring of Steel and Safer Communities as well as the colocation of City Corporation's Contact Centre and Police Control Room. There are no vacancies to be filled on the Working Party.

Investment Committee

18. 14 Members of the Investment Committee are elected by the Court. In addition to this the Policy Committee appoints **eight** Members to serve on it from amongst all Members of the Court. Members wishing to serve on the Investment Committee are required to submit a CV in support of their candidature.

Appointments to other Committees and Sub-Committees

- 19. The Policy and Resources Committee is required to appoint representatives to serve on the following Committees, Sub-Committees and Boards:-
 - Audit and Risk Management Committee
 - Barbican Centre Board
 - Corporate Asset Sub-Committee (three representatives)
 - Education Board
 - Freedom Applications Committee
 - Local Development Framework Reference Sub (Planning) Committee
 - **Mayoralty and Shrievalty Allowances** (for the purposes of consultation with the Court of Aldermen and representatives of the Finance Committee)
- 20. When filling the vacancies on the various committees and sub-committees referred to above it should be noted that a ballot will be required where expressions of interest in serving on them exceed the number of vacancies.

Appendices

Appendix – composition and terms of reference of the Policy Committee's subcommittees and working parties together with details of the representatives the Committee appoints to serve elsewhere.

Background Papers:

Appointment of Sub Committees, Working Parties and Representatives on Other Committees – Report 16 May 2016

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(A) Courts Sub-Committee

Composition

- Chairman of the Policy and Resources Committee
- Deputy Chairman of the Policy and Resources Committee
- Two Aldermen nominated by the Court of Aldermen;
- Four Members appointed by the Court of Common Council
- One Member appointed by the Policy and Resources Committee;
- One Member appointed by the Finance Committee;
- the Recorder and Sheriffs at the Central Criminal Court (Ex-officio), with the Recorder and any Sheriff who was not a Member of the Court of Common Council, having no voting rights

N.B. the Recorder and a Sheriff who is not an Alderman or Common Councilman shall have no vote.

In 2016/17 membership was as follows:-

Policy Committee representatives

Catherine McGuinness (Chairman) Mark Boleat Alex Deane (no longer on the Court)

Court of Alderman representatives

Alderman Sir David Wootton (Deputy Chairman) Alderman Sir Michael Bear

Finance Committee representative

Nicholas Bensted-Smith

Representatives appointed by the Court

Michael Hudson James De Sausmarez John Scott Adam Richardson (no longer on the Court)

Terms of Reference

For a period of five years, from June 2016 to April 2021, to be responsible for oversight of the management of all matters relating to the Central Criminal Court, the City of London Magistrates' Court and the Mayor's and City of London Court so far as they concern the City of London Corporation but excluding the appointment of the Secondary and Under Sheriff and matters relating to the Shrievalty.

(B) Members' Privileges Sub-Committee

Composition

- Chief Commoner (Chairman)
- Immediate past Chief Commoner *
- Chairman and Deputy Chairman of the House Committee of Guildhall Club (Exofficio)
- Chairman and a Deputy Chairman of the Grand Committee
- Up to 6 Members appointed by the Court of Common Council as follows:-

Jamie Ingham Clark *term expires 2020* Ann Holmes *term expires 2020* Four vacancies

*For part of the year and then the Chief Commoner Designate for the remainder of the year (elected in October each year)

Terms of Reference

- To consider and make recommendations to the Policy and Resources Committee on:-
 - Members' privileges, other than those relating to City Hospitality which is dealt with by the Hospitality Working Party; and
 - Members' facilities, excluding Guildhall Club as it falls within the locus of the House Committee of Guildhall Club.
- To agree a programme of Member training and development, to ensure that all Members have access to opportunities to broaden their specialist knowledge and skills in relation to their duties.

(C) Outside Bodies Sub-Committee

Composition

- the Chairman and one Deputy Chairman of the Policy and Resources Committee;
- three Members appointed by the Policy and Resources Committee (but not necessarily Members of the Policy and Resources Committee);
- three Members appointed by the Court of Common Council; and
- one Alderman, appointed by the General Purposes Committee of Alderman Alderman Sir David Wootton.

In 2016/17 three Members of the Committee were appointed as follows:-

Simon Duckworth Edward Lord Jeremy Mayhew

Terms of Reference

To be responsible for overseeing the City Corporation's Outside Bodies Scheme, to include:-

- developing the Corporation's policy towards outside body appointments;
- keeping under review the effectiveness and appropriateness of the organisation's participation in individual bodies;
- giving initial consideration to new requests from outside bodies for nominations;
- advising the Court on the needs and requirements of the outside body in respect of any vacancy; and
- periodically reviewing the City Corporation's Outside Bodies protocol.

(D) Projects Sub-Committee

Composition

- Four Members appointed by the Policy and Resources Committee
- Two Members appointed by the Finance Committee
- Up to four Members be co-opted from the Court of Common Council with relevant experience.

In 2016/17 membership was as follows:-

Policy Committee representatives

Sir Michael Snyder Marianne Fredericks Hugh Morris Jeremy Mayhew Mark Boleat (ex-officio) Catherine McGuinness (ex-officio)

Finance Committee representatives

Roger Chadwick John Tomlinson

Co-optees

Keith Bottomley Christopher Hayward Graham Packham James Tumbridge

*The Chairman and Deputy Chairman of the Sub-Committee to be appointed by the Policy and Resources Committee

Terms of Reference

To be responsible for:-

- Authorising individual projects on behalf of the Policy and Resources Committee at each stage of the City's agreed Project Approval Process;
- Making proposals to the Resource Allocation Sub-Committee/the Policy and Resources Committee for projects to be included in the capital/supplementary revenue programme;
- Overseeing the City Corporation's programme of projects, excluding those within the remit of the Corporate Asset Sub-Committee, to ensure their delivery within the parameters set by the Resource Allocation Sub-Committee;
- Monitoring the procurement arrangements for capital and supplementary revenue projects and advising the Finance Committee of any issues; and
- Periodically reviewing the City Corporation's project management processes and procedures.

(E) Public Relations and Economic Development Sub-Committee

Composition

Chairman and Deputy Chairmen of the Policy and Resources Committee Past Chairmen of the Policy and Resources Committee, still on the Committee Chairman of the Finance Committee

Five Members of the Policy and Resources Committee, elected by the Committee Four Members of the Court of Common Council, co-opted by the Sub-Committee Up to two non-Members of the Court of Common Council, co-opted by the Sub-Committee who shall not have voting rights

In 2016/17 membership was as follows:-

Policy Committee representatives

Chairman of the Grand Committee Deputy Chairmen of the Grand Committee Stuart Fraser (past Chairman) Sir Michael Snyder (past Chairman) Doug Barrow Wendy Hyde Edward Lord Tom Sleigh Alderman Sir David Wootton

Chairman of Finance

Jeremy Mayhew

Co-optees

Keith Bottomley Alderman Peter Estlin Anne Fairweather

Terms of Reference

To consider and report to the Grand Committee on all matters relating to the City Corporation's Economic Development, Public Relations, Public Affairs and Communication activities, including any related plans, policies and strategies.

(F) Resource Allocation Sub-Committee

Composition (the Constitution has been agreed by the Court of Common Council)

Chairman of the Policy and Resources Committee (Chairman) Chairman of the Finance Committee (Deputy Chairman) The Deputy Chairmen of the Policy and Resources Committee The Deputy Chairman of the Finance Committee Chairman of the General Purposes Committee of the Court of Aldermen The Senior Alderman below the Chair The Chairman of the Establishment Committee Past Chairmen of Policy and Resources Committee providing that they are Members of the Committee at the time. Together with 6 Members of the Policy and Resources Committee - in 2015/16 these Members were as follows:-

Henry Colthurst Edward Lord Joyce Nash Dr Giles Shilson Tom Sleigh John Tomlinson

Terms of Reference

- to recommend to the Grand Committee an appropriate allocation of financial resources in respect of the City Corporation's capital and revenue expenditure;
- to meet with Chairmen of Service Committees to advise on the status of the City Corporation's budgets and the recommended allocation of financial resources overall and discuss any emerging issues;
- following advice from the Corporate Asset Sub-Committee, to have power to determine the City Corporation's programme for repairs, maintenance and cyclical replacement of plant & equipment in respect of all operational and noninvestment properties, including the prioritisation of the various schemes and projects;
- to determine the appropriate investment proportions between property and nonproperty assets;
- to recommend to the Grand Committee the extent of properties held by the City of London Corporation for strategic purposes, including within the City of London itself;
- to recommend to the Grand Committee the allocation of operational property resources for service delivery (following Corporate Asset Sub-Committee's consideration of effective use);
- to be the reporting and oversight body for the review of Operational Property;

- to set the annual quantum for each City's Cash and City Fund grants programme (including for City's Cash funded open spaces grants);
- to consider the annual performance reports for all grants programmes from the Finance Committee; and
- to consider and make recommendations in respect of matters referred to it by the Grand Committee including matters of policy and strategy.

(G) Ceremonial Working Party

Composition

- Chairman of the Policy & Resources Committee
- A Deputy Chairman of the Policy & Resources Committee (Catherine McGuinness)
- Chief Commoner
- Two Aldermen, nominated by the Chairman of the General Purposes Committee of Aldermen (Alderman Sir David Wootton and Alderman Tim Hailes)
- Three Members appointed by the Policy and Resources Committee (Roger Chadwick, Simon Duckworth and Edward Lord)
- Two Members with over ten years' service, appointed by the Court of Common Council (Wendy Mead and Deputy Joyce Nash)
- Two Members with under ten years' service, appointed by the Court of Common Council (Henry Colthurst and Deputy Dr Giles Shilson)
- The Remembrancer
- Town Clerk

Terms of Reference

- To review the totality of the City Corporation's ceremonial protocols and practices, with the intention of bringing them up to date to reflect current circumstances;
- To examine the principles behind each protocol, particularly where there have been changes in practice over recent years, making recommendations as to the approach to take in future, with a view to an updated and consolidated Ceremonials Book being produced.

(H) Cultural Hub Working Party

Composition

- The Chairman or his/her representative
- four Members nominated by the Policy & Resources Committee. In 2016/17 this was as follows:-

Jeremy Mayhew Deputy Alastair Moss Deputy Catherine McGuinness Jeremy Simons

The Chairman or his/her representative from the following committees/boards:-

- the Board of Governors of the Museum of London
- the Barbican Centre Board
- the Board of Governors of the Guildhall School of Music and Drama
- the Culture, Heritage and Libraries Committee
- the Planning and Transportation Committee
- the Barbican Residential Committee

The following senior officers: -

- Town Clerk
- Managing Director, Barbican Centre
- Director of the Built Environment
- Director of Community and Children Services
- Director of Culture, Heritage and Libraries
- Director, Museum of London
- City Surveyor

Terms of Reference

The working party will oversee and co-ordinate the work being undertaken to develop the cultural hub in the Barbican area.

It will do this by: -

- Providing a cross-cutting overview of emerging activities related to the creation of a cultural hub
- Providing advice on the potential of individual projects to contribute to the delivery of a cultural hub; and
- Ensuring that decision making committees of the City of London Corporation are fully aware of the impact individual projects might have in the delivery of a cultural hub.

Note: The Cultural Hub Working Party shall have the power to co-opt people with relevant expertise or experience.

(I) Hospitality Working Party

Composition

Chief Commoner (Chairman) Immediate past Chief Commoner* Chairman and a Deputy Chairman of the Policy and Resources Committee Chairman and Deputy Chairman of the Finance Committee Chairman of the General Purposes Committee of the Court of Aldermen Senior Alderman Below the Chair Together with 4 Members to be appointed by the Court of Common Council The Remembrancer

*For part of the year and then the Chief Commoner Designate for the remainder of the year (elected in October each year)

The Court appointed the following Members:-

Deputy Doug Barrow *term expires 2019* Three vacancies

Terms of Reference

- To consider applications for hospitality which are referred to it by the Remembrancer and to make recommendations thereon to the Court of Common Council;
- To keep the arrangements for hospitality (including Committee allowances, annual functions, invitations and seating) under review and to make recommendations thereon to the Grand Committee;
- To consider applications for the use of Great Hall and make recommendations thereon to the Court of Common Council;
- To consider the list of approved caterers and make recommendations thereon to the Grand Committee; and
- To consider the level of charges for the event spaces within Guildhall and make recommendations to the Grand Committee.

(J) One Safe City Programme Working Party

Composition

- Chairman of Policy and Resources Committee (or representative);
- One additional Member of Policy and Resources Committee;
- Chairman of Police Committee (or representative);
- Chairman of Finance Committee (or representative);
- Chairman of Port Health and Environmental Services Committee (or representative);
- Chairman of Planning and Transportation Committee (or representative);
- Chairman of Community and Children's Services Committee (or representative);
- City of London Police Commander (Operations);
- Assistant Town Clerk Programme SRO.

In 2016/17 membership was as follows:-

Policy Committee representatives

Simon Duckworth (Chairman) Marianne Fredericks

Police Committee representative – James Thomson Finance Committee representative – Jeremy Mayhew Port Health Committee representative – Jeremy Simons Planning Committee representative - Graham Packham Community and Children's Services representative – Gareth Moore (no longer on the Court) Commander Richard Woolford (City of London Police) Peter Lisley, Assistant Town Clerk

Terms of Reference

To provide oversight and scrutinise the One Safe City Programme and its constituent projects by:-

- Ensuring that the Programme is managed and focuses on the delivery of agreed outcomes and benefits;
- Providing a cross-cutting overview of emerging priorities and strategic themes related to the One Safe City Programme;
- Providing advice on the potential of individual (existing or new) projects to contribute to the delivery of the One Safe City Programme and
- Ensuring that decision making committees of the City of London Corporation and City of London Police are fully aware of the impact other projects and programmes might have on the delivery of the One Safe City Programme.

(K) <u>Representatives for Consultation with the Court of Aldermen and</u> <u>Representatives of the Finance Committee on Mayoralty and Shrievalty</u> <u>Allowances</u>

This is a joint deputation of representatives comprising Aldermen, the Policy and Resources Committee and the Finance Committee. The deputation is responsible for giving detailed consideration to the allowances for expenses for the offices of the Lord Mayor and the Sheriffs for the coming year.

Chairman of the Policy and Resources Committee The Chief Commoner Together with one further representative from this Committee - in 2016/17 henry Colthurst was appointed to serve.

(L) <u>Corporate Asset Sub-Committee</u> – This Sub-Committee is responsible for the performance and adequacy of all the City Corporation's operational property, including reviewing and agreeing the repairs and maintenance of those properties. Three representatives of this Committee are appointed to serve on it. In 2016/17 Edward Lord was only Member appointed by the Committee to serve.

(M) <u>Representations on Other City Corporation Committees</u>

The appointment of one Member on the following:-

- i) <u>Audit and Risk Management</u> the terms of reference of this Committee can be found in the Appointment of Members on Committee report to the Court or is available on request. Hugh Morris represented the Policy and Resources Committee in 2016/17.
- ii) **Barbican Centre Board** the terms of reference of this Committee can be found in the Appointment of Members on Committee report to the Court or is available on request. Stuart Fraser represented the Committee on the Board in 2016/17.

- iii) <u>Education Board</u> the terms of reference of the Board can be found in the Appointment of Members on Committee report to the Court or is available on request. Christopher Hayward represented the Committee on the Board in 2016/17. *NB: Members are required to submit a CV in support of their candidature for serving on the Education Board.*
- iv) <u>Freedom Applications Committee</u> the terms of reference of the Board can be found in the Appointment of Members on Committee report to the Court or is available on request. Simon Duckworth represented the Committee on the Committee in 2016/17.
- v) Local Development Framework Reference Sub (Planning) Committee -This Sub-Committee is responsible for giving detailed consideration to two of the City Corporation's strategic documents, the Local Development Framework and Local Implementation Plan. Dhruv Patel represented the Committee on the Sub-Committee in 2016/17.

(N) Investment Committee

Composition

14 Members elected by the Court 8 Members to be appointed by this Committee from all the Court Together with the Chairmen and Deputy Chairmen of the Policy and Resources and Finance Committees (ex-officio)

NB: Members are required to submit a CV in support of their candidature for serving on the Investment Committee

In 2016/17 Policy representatives were appointed as follows:-

Christopher Boden James De Sausmarez Peter Hewitt Ann Holmes Edward Lord Alistair Moss Dhruv Patel Tom Sleigh

NB: A ballot will be required where expressions of interest in serving exceed the number of vacancies on Sub-Committees and Working Parties or representing the Committee on another service committees and Boards.